

Q3 2021 Earnings Presentation November 9, 2021

Safe Harbor

This presentation and the related earnings press release contains "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words such as "guidance," "believe," "anticipate," "extimate," "intend," "project," "plan," or words or phrases with similar meaning. Forwardlooking statements should not be read as a guarantee of future performance or results and will not necessarily be accurate indications of the times at, or by, which such performance or results will be achieved, if at all. Forward-looking statements contained in this presentation and the related earnings press release relate to, among other things, the Company's projected financial performance and operating results, including projected revenue, contribution ex-TAC, Adjusted EBITDA and Adjusted EBITDA as a percentage of contribution ex-TAC, as well as statements regarding our market opportunity, industry changes, "World Without Cookies" software and expected launch and recovery from the effects of COVID-19. Forward-looking statements are based on current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, the market for programmatic advertising developing slower or differently than the Company's expectations, the demands and expectations of clients and the ability to attract and retain clients and other economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements. We do not intend and undertake no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by applicable law. Investors are referred to our filings with the Securities and Exchange Commission, including our Annual Report on Form 10-K and subsequent filings, for additional information regarding the risks and uncertainties that may cause actual results to differ materially from those expressed in any forward-looking statement.

Non-GAAP Financial Measures

We use financial measures in this presentation and the related earnings press release that are not calculated in accordance with U.S. generally accepted accounting principles ("GAAP"). These non-GAAP measures include contribution ex-TAC, adjusted EBITDA, non-GAAP net income (loss) and non-GAAP earnings (loss) per share. Management believes that this information can assist investors in evaluating the Company's operational trends, financial performance, and cash generating capacity. Management believes these non-GAAP measures allow investors to evaluate the Company's financial performance using some of the same measures as management.

In calculating contribution ex-TAC, we add back other platform operations expense to gross profit, the most comparable U.S. GAAP measurement. Contribution ex-TAC is a key profitability measure used by our management and board of directors to understand and evaluate our operating performance and trends, develop short- and long-term operational plans and make strategic decisions regarding the allocation of capital. In particular, we believe that contribution ex-TAC can provide a measure of period-to-period comparisons for all pricing options within our business.

Adjusted EBITDA is a non-GAAP financial measure defined by us as net income (loss), the most comparable GAAP measurement, before interest expense, net, income tax expense (benefit), depreciation, amortization, stock-based compensation and certain other items that are not related to our core operations, such as restructuring charges, transaction expenses and the extinguishment of debt. Adjusted EBITDA and adjusted EBITDA as a percentage of contribution ex-TAC are key measures used by our management and board of directors to understand and evaluate our core operating performance and trends, to prepare and approve our annual budget and to develop short- and long-term operational plans. Adjusted EBITDA as a percentage of our non-GAAP metric, contribution ex-TAC, is used by our management and board of directors to evaluate adjusted EBITDA relative to our profitability after costs that are directly variable to revenues, which comprise traffic acquisition costs.

Non-GAAP net income (loss) is a non-GAAP financial measure defined by us as net income (loss), the most comparable GAAP measurement, adjusted to eliminate the impact of stock-based compensation and certain other items that are not related to our core operations, such as restructuring charges, transaction expenses and the extinguishment of debt. Non-GAAP net income (loss) is a key measure used by our management and board of directors to evaluate operating performance, generate future operating plans and make strategic decisions regarding the allocation of capital. In particular, we believe that the elimination of stock-based compensation, gain on debt extinguishment, and certain other items that are not related to our core operations provides measures for period-to-period comparisons of our business and provides additional insight into our core controllable costs.

Non-GAAP earnings (loss) per share is a non-GAAP financial measure defined by us as earnings (loss) per share, the most comparable GAAP measurement, adjusted to eliminate the impact of stock-based compensation and certain other items that are not related to our core operations, such as restructuring charges, transaction expenses and the extinguishment of debt. We believe that the exclusion of such amounts in calculating non-GAAP earnings (loss) per share can provide a useful measure for period-to-period comparisons of our performance.

These non-GAAP financial measures are designed to supplement, and not substitute the Company's financial information presented in accordance with GAAP. The non-GAAP measures as defined by the Company may not be comparable to similar non-GAAP measures presented by other companies. The presentation of such measures, which may include adjustments to exclude unusual or non-recurring items, should not be construed as an inference that the Company's future results, cash flows or leverage will be unaffected by other unusual or non-recurring items.

Reconciliations of the Company's non-GAAP financial measures to the most directly comparable GAAP financial metrics are available in the appendix and the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2021.

Q3 Highlights

FINANCIAL HIGHLIGHTS

- Exceeded guidance across all financial metrics and raised guidance for FY 2021
- Platform Spend⁽¹⁾ increased 28% YoY
- Revenue grew 26% YoY to \$50.9 million
- Gross Profit increased 9% YoY to \$21.9 million
- Contribution ex-TAC grew 22% YoY to \$34.1 million
- Adjusted EBITDA of \$6.5 million, 19% of Contribution ex-TAC
- Non-GAAP Net Income of \$3.1 million, or \$0.04 per diluted share of Class A common stock

BUSINESS HIGHLIGHTS

- Strong performance across cookieless channels including CTV, mobile, streaming audio and digital out-of-home
- Active Customers grew by 17 to 305 in Q3 from 288 in Q2, our second consecutive quarter of double-digit growth in customers
- CTV Platform Spend⁽¹⁾ increased 43% YoY
- World Without Cookies ("WWC") exited open beta with 30%+ of customers adopting the new release
- WWC is enhancing customer acquisition and conversions across channels where cookies or device IDs do not exist
- Continue to invest in Sales and Marketing

Significant YoY Growth Across Key Metrics

Platform Spend ⁽¹⁾	+28%
Revenue	+26%
Contribution ex-TAC	+22%
Active Customers	+18%
Contribution ex-TAC per Active Customer	+7%

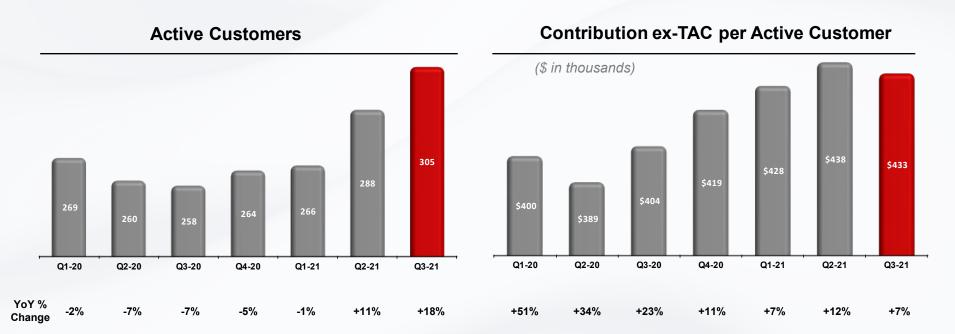
Outperformed Guidance Across All Metrics in Q3

(\$ in millions)

Q3 results exceeded guidance for the third consecutive quarter

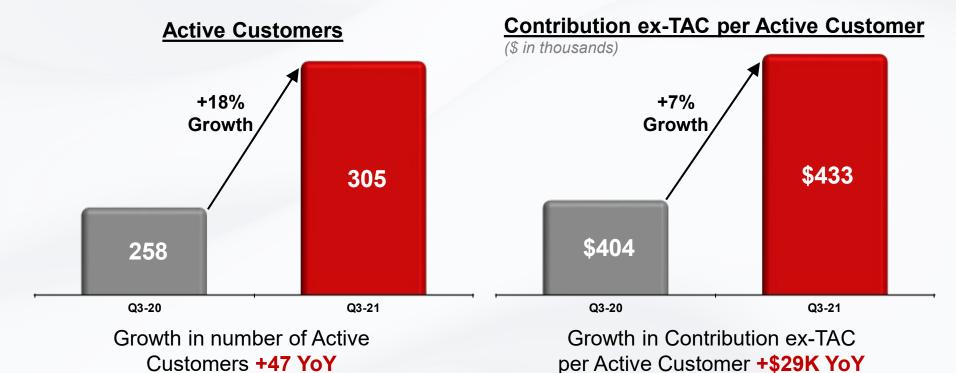
	Q3 Guidance ⁽¹⁾	Q3 Actuals	Q3 Beat
Revenue	\$49.0	\$50.9	\$1.9 or 3.8%
% YoY Growth	+22%	+26%	
Contribution ex-TAC	\$33.0	\$34.1	\$1.1 or 3.3%
% YoY Growth	+18%	+22%	
Adj. EBITDA	\$4.5	\$6.5	\$2.0 or 43.4%
% YoY Growth	-56%	-37%	
% of Contribution ex-TAC	14%	19%	

Active Customers and Contribution ex-TAC per Active Customer



Active Customers grew by 17 to 305 in Q3 from 288 in Q2 largely due to growth within mid-market agencies and direct clients

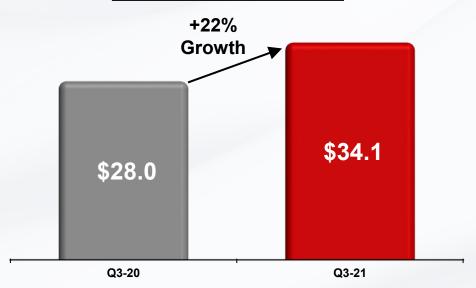
Continued Growth in Customer Adoption



Contribution ex-TAC – Growth Drivers

(\$ in millions)

Contribution ex-TAC



By Channel:

Mobile, Audio, DOOH +56% YoY

CTV +28% YoY

All Other -14% YoY

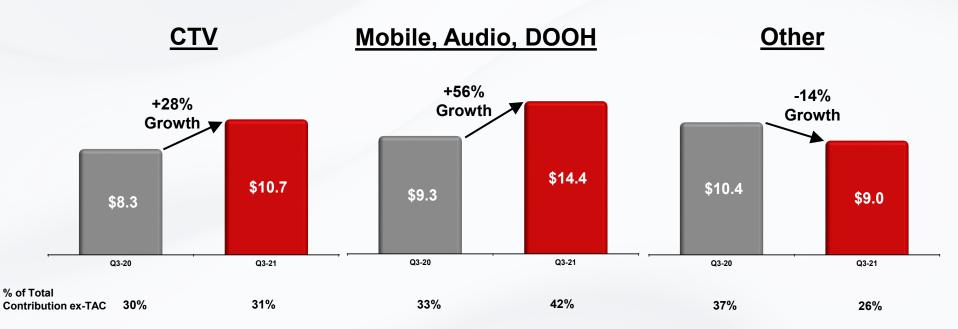
By Vertical:

Auto & CPG⁽¹⁾ -43% YoY

All Other +76% YoY

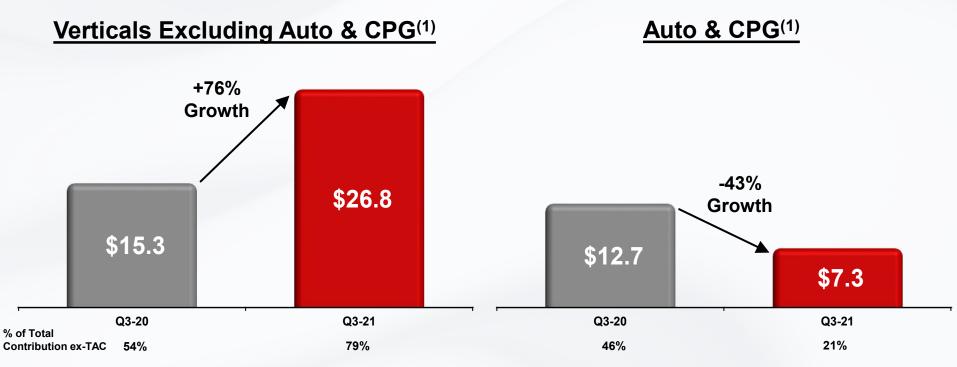
Contribution ex-TAC by Channel

(\$ in millions)



Contribution ex-TAC by Vertical

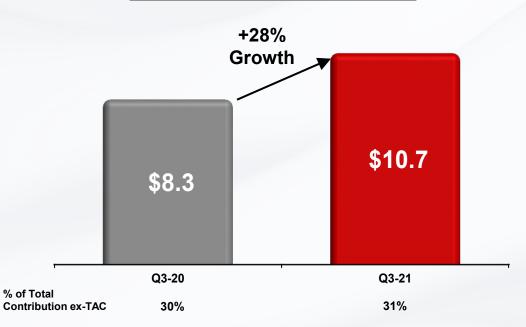
(\$ in millions)



Continued Growth in CTV

(\$ in millions)

CTV Contribution ex-TAC



CTV Platform Spend⁽¹⁾ +43% YoY

CTV Contribution ex-TAC by Vertical: Auto & CPG (2) -42% YoY Other +92% YoY

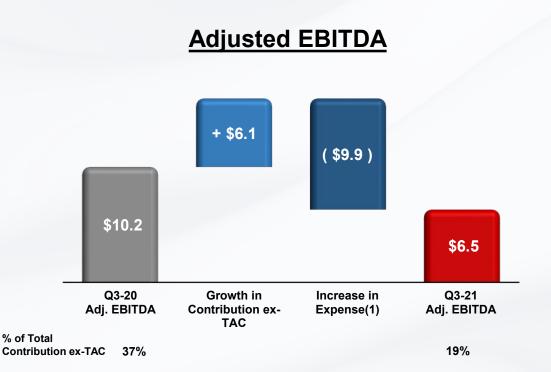
Note: Contribution ex-TAC, adjusted EBITDA, non-GAAP net income (loss) and non-GAAP earnings (loss) per share are non-GAAP financial measures. Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial metrics are available in the appendix of this presentation. We define an Active Customer as a customer that had total aggregate contribution ex-TAC of at least \$5,000 through our platform during the previous twelve months. We define average contribution ex-TAC per Active Customer as contribution ex-TAC for the trailing twelve-month period presented divided by Active Customers.

(1) Platform Spend is a measure of customer engagement on our platform.

(2) Supply chain impacted verticals.

Sustained Profitability During Investment Period

(\$ in millions)



Adjusted EBITDA -37% YoY

Q3 Adjusted EBITDA margin of 19% of Contribution ex-TAC reflects continued investment in personnel and technology

Long-term Adjusted EBITDA margin target 35%

Q4 and FY 2021 Guidance Ranges

(\$ in millions)

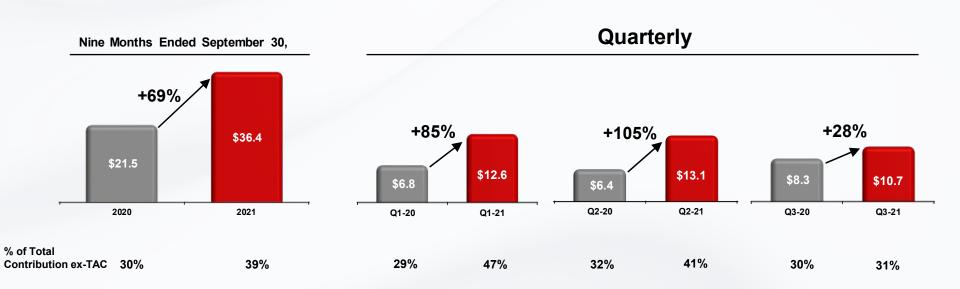
RAISING FY GUIDANCE ACROSS ALL METRICS

			FY 2021											
		Range		Yo	Y Grov	vth		Range		YoY Growth				
Revenue	\$ 71.0	-	\$ 74.0	26%	-	31%	\$212.4	-	\$215.4	29%	-	30%		
Contribution ex-TAC	\$ 47.5	-	\$ 50.0	21%	-	28%	\$140.5	-	\$143.0	27%	-	29%		
Adj. EBITDA % of Contribution ex-TAC	\$ 13.5 28%	-	\$ 14.5 29%	(13%)	-	(7%)	\$ 33.2 24%	-	\$ 34.2 24%	4%	-	8%		

QUARTERLY PERFORMANCE

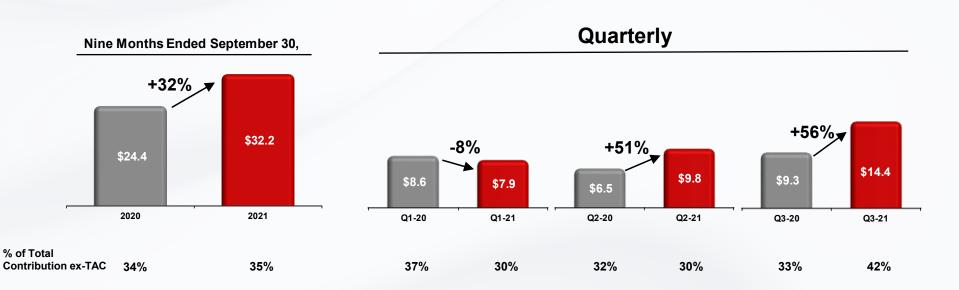
Contribution ex-TAC: CTV Channel

(\$ in millions)



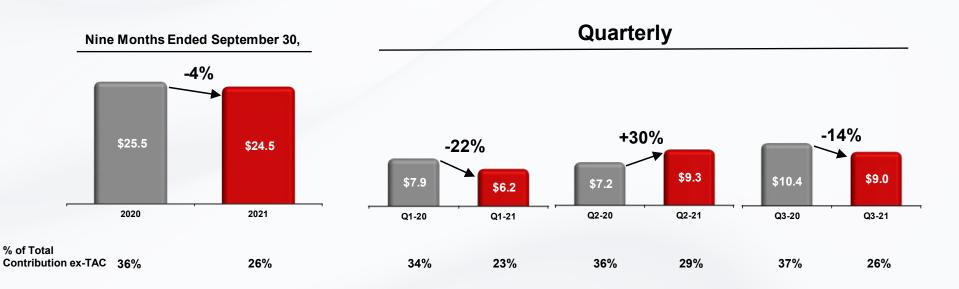
Contribution ex-TAC: Mobile, Audio, DOOH Channels

(\$ in millions)



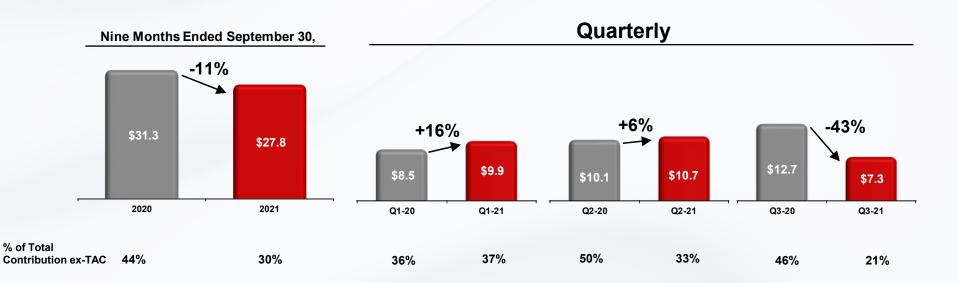
Contribution ex-TAC: Other Channels

(\$ in millions)



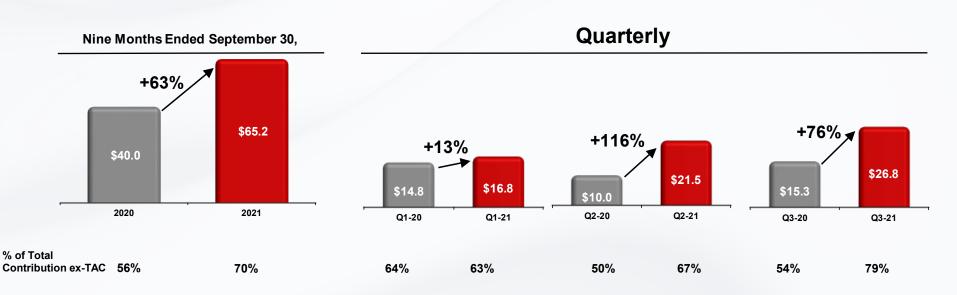
Contribution ex-TAC: Auto & CPG⁽¹⁾ Verticals

(\$ in millions)



Contribution ex-TAC: Excluding Auto & CPG⁽¹⁾

(\$ in millions)



NON-GAAP RECONCILIATIONS

Reconciliation of Gross Profit to Contribution ex-TAC

in thousands	Nir	ne Months End	ed Sep	tember 30,		Three Months Ended													
	2020		2021		Mar 31, 2020		Jun 30, 2020		Sep 30, 2020		Dec 31, 2020		Mar 31, 2021		21 Jun 30, 2021		Sep	30, 2021	
Revenue	\$	108,790	\$	141,412	\$	38,160	\$	30,425	\$	40,205	\$	56,461	\$	40,144	\$	50,411	\$	50,857	
Less: Platform operations		(62,316)		(85,026)		(23,603)		(18,589)		(20, 124)		(25,944)		(24,344)		(31,715)		(28,967)	
Gross profit	\$	46,474	\$	56,386	\$	14,557	\$	11,836	\$	20,081	\$	30,517	\$	15,800	\$	18,696	\$	21,890	
Add back: Other platform operations		24,907		36,631		8,784		8,209		7,914		8,618		10,941		13,503		12,187	
Contribution ex-TAC	\$	71,381	\$	93,017	\$	23,341	\$	20,045	\$	27,995	\$	39,135	\$	26,741	\$	32,199	\$	34,077	

Reconciliation of Net Income (Loss) to Adjusted EBITDA

in thousands	Nine	Months End	ed Sept	ember 30,						TI	ree N	lonths Ende	d					
		2020 2021			Mar	Mar 31, 2020		Jun 30, 2020		Sep 30, 2020		Dec 31, 2020		31, 2021	Jun	30, 2021	Sep	30, 2021
Net income (loss)	\$	7,777	\$	(45,127)	\$	329	\$	(30)	\$	7,478	\$	12,861	\$	(14,870)	\$	(18,095)	\$	(12,160)
Add back:																		
Interest expense, net		789		703		281		244		264		249		235		241		227
Depreciation and amortization		7,654		8,024		2,614		2,540		2,500		2,452		2,427		2,624		2,972
Stock-based compensation		_		62,192		_		_		_		_		17,090		29,686		15,415
Less:																		
Gain on extinguishment of debt				(6,110)												(6,110)		
Adjusted EBITDA	\$	16,220	\$	19,682	\$	3,224	\$	2,754	\$	10,242	\$	15,562	\$	4,882	\$	8,346	\$	6,454

Reconciliation of Net Income (Loss) to non-GAAP Net Income (Loss)

in thousands

Net income (loss)
Add back: Stock-based compensation
Less: Gain of extinguishment of debt
Less: Income tax effect related to Viant Technology

Inc.'s share of adjustments Non-GAAP net income (loss)

Nine	Months Ende	d Sept	tember 30,
2	2020		2021
\$	7,777	\$	(45,127)
	_		62,192
	_		(6,110)
			(479)
\$	7,777	\$	10,476

Three	Months End	ed Sep	otember 30,
	2020		2021
\$	7,478	\$	(12,160)
	_		15,415
	_		_
			(163)
\$	7,478	\$	3,092

Reconciliation of Earnings (Loss) per share to non-GAAP Earnings (Loss) per share

in thousands, except per share data			Nine Mo	nths Ended			Three Months Ended								
			Septemi	per 30, 2021					Septem	ber 30, 2021					
		oss) per Share	Adj	ustments	E	n-GAAP arnings er Share	(Loss) per Share		Adj	ustments	Ea	n-GAAP irnings r Share			
Numerator															
Net loss	\$	(45, 127)	\$	_	\$	(45, 127)	\$	(12,160)	\$	_	\$	(12,160)			
Adjustments:															
Add back: Stock-based compensation		_		62,192		62,192		_		15,415		15,415			
Less: Gain on extinguishment of debt		_		(6,110)		(6,110)		_		_		_			
Less: Income tax effect related to Viant Technology															
Inc.'s share of adjustments (1)				(479)		(479)				(163)		(163)			
Non-GAAP net income (loss)		(45,127)		55,603		10,476		(12,160)		15,252		3,092			
Less: Net income (loss) attributable to noncontrolling															
interests (2)		(35,829)		44,825		8,996		(9,623)		12,211		2,588			
Net income (loss) attributable to Viant Technology, Inc.—basic Add back: Reallocation of net loss attributable to noncontrolling interest from the assumed exchange	-	(9,298)		10,778		1,480		(2,537)		3,041		504			
of RSUs for Class A common stock Less: Income tax effect from the assumed exchange of		_		251		251		_		1		1			
RSUs for Class A common stock (1)				(61)		(61)									
Net income (loss) attributable to Viant Technology, Inc.—diluted	\$	(9,298)	\$	10,968	\$	1,670	\$	(2,537)	\$	3,042	\$	505			
Denominator															
Weighted-average shares of Class A common stock outstanding—basic Effect of dilutive securities:		11,894		_		11,894		12,489		_		12,489			
Restricted stock units				1,959		1,959				734		734			
Weighted-average shares of Class A common stock outstanding—diluted		11,894		1,959		13,853	_	12,489		734		13,223			
Earnings (loss) per share of Class A common stock—basic	\$	(0.78)	\$	0.90	\$	0.12	\$	(0.20)	\$	0.24	\$	0.04			
Earnings (loss) per share of Class A common stock—diluted	\$	(0.78)	\$	0.90	\$	0.12	\$	(0.20)	\$	0.24	\$	0.04			
Anti-dilutive shares/units excluded from earnings (loss) per share of Class A common stock/unit—diluted:															
Non-qualified stock options						147						147			
Shares of Class B common stock						47,137						47,137			
Total shares excluded from earnings (loss) per share of Class A common											-	,			
stock/unit—diluted						47,284						47,284			

⁽¹⁾ The estimated income tax effect of the Company's share of non-GAAP reconciling items are calculated using an assumed blended tax rate of 24%, which represents our expected corporate tax rate, excluding discrete and non-recurring tax items.

⁽²⁾ The adjustment to net income (loss) attributable to noncontrolling interests represents stock-based compensation and gain on extinguishment of debt attributed to the noncontrolling interests of the Company outstanding during the period.



Other Non-GAAP Reconciliations

- We are not able to estimate gross profit and Net Income (Loss) on a forward-looking basis or reconcile the guidance provided to the closest corresponding GAAP measures on a forward-looking basis without unreasonable efforts due to the variability and complexity with respect to the charges excluded from these non-GAAP measures; in particular, the measures and effects of our stock-based compensation related to new equity grants that are directly impacted by unpredictable fluctuations in our share price. We expect the variability of the above charges could have a significant and potentially unpredictable impact on our future GAAP financial results.
- Gross profit, the most comparable GAAP measure to contribution ex-TAC is not calculable by channel because Other
 Platform Operations expenses cannot be allocated by channel.

Stock-based compensation

in thousands	Nine	Months Ende	d Sept	ember 30,	Three Months Ended													
	2	2020		2021	Mar 31, 2020		Jun 30, 2020		Sep 30, 2020		Dec 31, 2020		Mar 31, 2021		Jun 30, 2021		Sep	30, 2021
Stock-based compensation:					,													
Platform operations	\$	_	\$	11,843	\$	_	\$	_	\$	_	\$	_	\$	3,161	\$	5,540	\$	3,142
Sales and marketing		_		23,586		_		_		_		_		6,813		11,914		4,859
Technology and development		_		10,983		_		_		_		_		2,939		5,029		3,015
General and administrative				15,780				_		_				4,177		7,203		4,399
Total	\$	_	\$	62,192	\$		\$		\$		\$		\$	17,090	\$	29,686	\$	15,415

Depreciation and Amortization

in thousands	Nine	Months End	ed Septe	mber 30,	Three Months Ended														
	2020 2021 N			Mar	Mar 31, 2020		Jun 30, 2020		30, 2020	Dec	31, 2020	Mar	31, 2021	Jun	30, 2021	Sep	30, 2021		
Depreciation and amortization:							*		•										
Platform operations	\$	5,584	\$	5,949	\$	1,937	\$	1,853	\$	1,794	\$	1,754	\$	1,753	\$	1,941	\$	2,255	
Sales and marketing		_		_		_		_		_		_		_		_		_	
Technology and development		1,206		1,185		401		402		403		402		381		383		421	
General and administrative		864		890_		276		285		303		296		293		300		296	
Total	\$	7,654	\$	8,024	\$	2,614	\$	2,540	\$	2,500	\$	2,452	\$	2,427	\$	2,624	\$	2,972	

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